| HAGERSTOWN COMMUNITY COLLEGE GENERAL FUND REVENUE AND EXPENSE REPORT For the Period Ended February 29, 2024 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  | dget |  | tual |
|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY24 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY24 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \\ \hline \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition-County |  | 5,932,000 |  | 4,816,471 | 81.19\% |  | 7,281,223 |  | 7,848,681 | 107.79\% | 1,349,223 | 22.74\% | 3,032,209 | 26.60\% |
| Tuition-Out of County |  | 404,000 |  | 875,520 | 216.71\% |  | 899,790 |  | 816,000 | 90.69\% | 495,790 | 122.72\% | $(59,520)$ | (126.03\%) |
| Tuition-Out of State |  | 2,339,200 |  | 3,139,932 | 134.23\% |  | 3,263,906 |  | 3,284,028 | 100.62\% | 924,706 | 39.53\% | 144,096 | (33.61\%) |
| Tuition-Non-Credit |  | 910,000 |  | 827,128 | 90.89\% |  | 960,000 |  | 826,158 | 86.06\% | 50,000 | 5.49\% | (970) | (4.84\%) |
| Credit Fees |  | 2,114,250 |  | 2,105,509 | 99.59\% |  | 2,149,920 |  | 2,197,710 | 102.22\% | 35,670 | 1.69\% | 92,201 | 2.64\% |
| Non-Credit Fees |  | 165,750 |  | 207,661 | 125.29\% |  | 250,080 |  | 271,555 | 108.59\% | 84,330 | 50.88\% | 63,894 | (16.70\%) |
| Government Appropriations |  | 23,995,027 |  | 14,506,338 | 60.46\% |  | 26,421,206 |  | 15,752,176 | 59.62\% | 2,426,179 | 10.11\% | 1,245,838 | (0.84\%) |
| Interest Income |  | 20,000 |  | 265,302 | 1326.51\% |  | 800,000 |  | 595,344 | 74.42\% | 780,000 | 3,900.00\% | 330,043 | (1,252.09\%) |
| Miscellaneous Income |  | 140,950 |  | 330,808 | 234.70\% |  | 300,000 |  | 152,484 | 50.83\% | 159,050 | 112.84\% | $(178,324)$ | (183.87\%) |
| TOTAL REVENUE | \$ | 36,021,177 | \$ | 27,074,668 | 75.16\% | \$ | 42,326,125 | \$ | 31,744,135 | 75.00\% | \$6,304,948 | 17.50\% | \$4,669,468 | (0.16\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| INSTRUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 9,369,677 |  | 5,862,856 | 62.57\% |  | 10,693,924 |  | 6,594,186 | 61.66\% | 1,324,247 | 14.13\% | 731,330 | (0.91\%) |
| Fringe Benefits |  | 2,095,223 |  | 1,215,084 | 57.99\% |  | 2,110,945 |  | 1,677,678 | 79.48\% | 15,722 | 0.75\% | 462,594 | 21.48\% |
| Contracted Services |  | 667,166 |  | 379,419 | 56.87\% |  | 767,288 |  | 325,352 | 42.40\% | 100,122 | 15.01\% | $(54,068)$ | (14.47\%) |
| Materials \& Supplies |  | 883,835 |  | 573,625 | 64.90\% |  | 1,001,195 |  | 595,367 | 59.47\% | 117,360 | 13.28\% | 21,742 | (5.44\%) |
| Communication |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Conferences/Meetings |  | 38,554 |  | 16,839 | 43.68\% |  | 39,178 |  | 26,641 | 68.00\% | 624 | 1.62\% | 9,802 | 24.32\% |
| Grants \& Subsidies |  | 96,000 |  | 23,875 | 24.87\% |  | 96,500 |  | 16,097 | 16.68\% | 500 | 0.52\% | $(7,778)$ | (8.19\%) |
| Utilities |  | 5,495 |  | 1,592 | 28.97\% |  | 7,495 |  | 1,217 | 16.24\% | 2,000 | 36.40\% | (375) | (12.74\%) |
| Other |  | 6,000 |  | 1,332 | 22.20\% |  | 27,040 |  | 481 | 1.78\% | 21,040 | 350.67\% | (851) | (20.42\%) |
| Capital Outlay |  | 38,050 |  | 26,564 | 69.81\% |  | 335,650 |  | 164,105 | 48.89\% | 297,600 | 782.13\% | 137,541 | (20.92\%) |
| TOTAL BY FUNCTION | \$ | 13,200,000 | \$ | 8,101,186 | 61.37\% | \$ | 15,079,215 | \$ | 9,401,124 | 62.34\% | 1,879,215 | 14.24\% | \$1,299,938 | 0.97\% |


|  | FY23 <br> BUDGET |  | FY23 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY24 BUDGET |  | FY24 YTD ACTUAL |  | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | Budget |  |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { ARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ |  | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| ACADEMIC AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,217,548 |  |  |  | 1,525,035 | 68.77\% |  |  |  | 2,574,481 |  | 1,520,880 | 59.08\% |  | 356,933 | 16.10\% | $(4,155)$ | (9.70\%) |
| Fringe Benefits |  | 615,038 |  | 357,370 | 58.11\% |  | 509,271 |  | 415,093 | 81.51\% |  | $(105,767)$ | (17.20\%) | 57,723 | 23.40\% |
| Contracted Services |  | 386,327 |  | 278,986 | 72.22\% |  | 491,135 |  | 282,745 | 57.57\% |  | 104,808 | 27.13\% | 3,758 | (14.65\%) |
| Materials \& Supplies |  | 206,684 |  | 56,633 | 27.40\% |  | 251,137 |  | 83,325 | 33.18\% |  | 44,453 | 21.51\% | 26,692 | 5.78\% |
| Conferences/Meetings |  | 34,085 |  | 14,348 | 42.10\% |  | 27,510 |  | 14,082 | 51.19\% |  | $(6,575)$ | (19.29\%) | (266) | 9.09\% |
| Subsidies \& Grants |  | - |  | - | - |  | - |  | - | - |  | - | - | - | - |
| Other |  | 20,000 |  | 37,524 | 187.62\% |  | 20,500 |  | 2,175 | 10.61\% |  | 500 | 2.50\% | $(35,349)$ | (177.01\%) |
| Capital Outlay |  | 33,910 |  | 25,633 | 75.59\% |  | 39,360 |  | 34,607 | 87.92\% |  | 5,450 | 16.07\% | 8,974 | 12.33\% |
| TOTAL BY FUNCTION | \$ | 3,513,592 | \$ | 2,295,529 | 65.33\% | \$ | 3,913,394 | \$ | 2,352,907 | 60.12\% |  | 399,802 | 11.38\% | 57,377 | (5.21\%) |
| STUDENT AFFAIRS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 2,453,754 |  | 1,571,279 | 64.04\% |  | 2,999,560 |  | 1,758,690 | 58.63\% |  | 545,806 | 22.24\% | 187,411 | (5.40\%) |
| Fringe Benefits |  | 620,297 |  | 407,587 | 65.71\% |  | 612,180 |  | 575,536 | 94.01\% |  | $(8,117)$ | (1.31\%) | 167,949 | 28.31\% |
| Contracted Services |  | 450,772 |  | 155,742 | 34.55\% |  | 478,249 |  | 163,421 | 34.17\% |  | 27,477 | 6.10\% | 7,679 | (0.38\%) |
| Materials \& Supplies |  | 98,137 |  | 35,500 | 36.17\% |  | 108,487 |  | 88,922 | 81.97\% |  | 10,350 | 10.55\% | 53,422 | 45.79\% |
| Conferences/Meetings |  | 20,971 |  | 14,244 | 67.92\% |  | 22,536 |  | 11,792 | 52.32\% |  | 1,565 | 7.46\% | $(2,452)$ | (15.60\%) |
| Utilities |  | - |  | - | - |  | - |  | - | - |  | - | - | - | - |
| Subsidies \& Grants |  | 327,750 |  | 498,648 | 152.14\% |  | 703,500 |  | 1,227,705 | 174.51\% |  | 375,750 | 114.65\% | 729,057 | 22.37\% |
| Fixed Expenses |  | 22,025 |  | 22,025 | 100.00\% |  | 20,275 |  | 20,275 | 100.00\% |  | $(1,750)$ | (7.95\%) | $(1,750)$ | 0.00\% |
| Other |  | 179,450 |  | 118,531 | 66.05\% |  | 179,450 |  | 140,788 | 78.46\% |  | - | 0.00\% | 22,257 | 12.40\% |
| Capital Outlay |  | - |  | - | - |  | 6,000 |  | 4,401 | 73.34\% |  | 6,000 | - | 4,401 | 73.34\% |
| TOTAL BY FUNCTION | \$ | 4,173,156 | \$ | 2,823,557 | 67.66\% | \$ | 5,130,237 | \$ | 3,991,529 | 77.80\% |  | \$957,081 | 22.93\% | 1,167,972 | 10.14\% |
| INSTITUTIONAL SUPPORT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 4,515,338 |  | 2,842,022 | 62.94\% |  | 4,737,511 |  | 3,179,495 | 67.11\% |  | 222,173 | 4.92\% | 337,473 | 4.17\% |
| Fringe Benefits |  | 2,066,323 |  | 664,235 | 32.15\% |  | 2,606,611 |  | 1,158,277 | 44.44\% |  | 540,288 | 26.15\% | 494,041 | 12.29\% |
| Contracted Services |  | 3,050,607 |  | 1,733,706 | 56.83\% |  | 3,496,118 |  | 2,154,411 | 61.62\% |  | 445,511 | 14.60\% | 420,705 | 4.79\% |
| Materials \& Supplies |  | 213,358 |  | 106,456 | 49.90\% |  | 341,184 |  | 131,308 | 38.49\% |  | 127,826 | 59.91\% | 24,853 | (11.41\%) |
| Communication |  | 305,000 |  | 152,743 | 50.08\% |  | 373,000 |  | 167,295 | 44.85\% |  | 68,000 | 22.30\% | 14,551 | (5.23\%) |
| Conferences/Meetings |  | 205,890 |  | 149,707 | 72.71\% |  | 206,567 |  | 180,138 | 87.21\% |  | 677 | 0.33\% | 30,431 | 14.49\% |
| Fixed Expenses |  | 527,975 |  | 387,872 | 73.46\% |  | 601,841 |  | 490,314 | 81.47\% |  | 73,866 | 13.99\% | 102,442 | 8.00\% |
| Other |  | 309,736 |  | 415,352 | 134.10\% |  | 495,064 |  | 50,588 | 10.22\% |  | 185,328 | 59.83\% | $(364,764)$ | (123.88\%) |
| Capital Outlay |  | 6,000 |  | 27,224 | 453.74\% |  | 771,000 |  | 664,435 | 86.18\% |  | 765,000 | 12,750.00\% | 637,211 | (367.56\%) |
| TOTAL BY FUNCTION | \$ | 11,200,227 | \$ | 6,479,318 | 57.85\% | \$ | 13,628,896 | \$ | 8,176,261 | 59.99\% | \$ | 2,428,669 | 21.68\% | \$1,696,943 | 2.14\% |


|  | FY23 BUDGET |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ |  | $\%$ <br> REC/EXP | FY24 <br> BUDGET |  | FY24 YTD ACTUAL |  | \% <br> REC/EXP | Budget |  | Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |  |  | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |  |
| PLANT OPERATIONS \& MAINT. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Wages |  | 1,343,683 |  |  |  | 886,786 | 66.00\% |  |  |  | 849,845 |  | 633,715 | 74.57\% | $(493,838)$ | (36.75\%) | $(253,071)$ | 8.57\% |
| Fringe Benefits |  | 625,469 |  | 347,880 | 55.62\% |  | 507,925 |  | 338,080 | 66.56\% | $(117,544)$ | (18.79\%) | $(9,800)$ | 10.94\% |
| Contracted Services |  | 473,655 |  | 298,239 | 62.97\% |  | 1,399,723 |  | 627,143 | 44.80\% | 926,068 | 195.52\% | 328,904 | (18.16\%) |
| Materials \& Supplies |  | 273,600 |  | 220,764 | 80.69\% |  | 265,914 |  | 199,216 | 74.92\% | $(7,686)$ | (2.81\%) | $(21,549)$ | (5.77\%) |
| Memberships |  | 500 |  | - | 0.00\% |  | 500 |  | 266 | 53.21\% | - | 0.00\% | 266.04 | 53.21\% |
| Utilities |  | 844,505 |  | 623,054 | 73.78\% |  | 986,726 |  | 76,284 | 7.73\% | 142,221 | 16.84\% | $(546,770)$ | (66.05\%) |
| Minor Construction/Deferred Maintenance |  | 300,000 |  | 75,862 | 25.29\% |  | 300,000 |  | 43,878 | 14.63\% | - | 0.00\% | $(31,984)$ | (10.66\%) |
| Other |  | $(49,250)$ |  | $(13,884)$ | 28.19\% |  | $(49,250)$ |  | $(20,268)$ | 41.15\% | - | 0.00\% | $(6,384)$ | 12.96\% |
| Capital Outlay |  | 122,040 |  | 48,665 | 39.88\% |  | 313,000 |  | 285,336 | 91.16\% | 190,960 | 156.47\% | 236,671 | 51.29\% |
| TOTAL BY FUNCTION | \$ | 3,934,202 | \$ | 2,487,367 | 63.22\% | \$ | 4,574,383 | \$ | 2,183,650 | 47.74\% | \$640,181 | 16.27\% | (\$303,717) | (15.49\%) |
| TOTAL EXPENDITURES | \$ | 36,021,177 | \$ | 22,186,957 | 61.59\% | \$ | 42,326,125 | \$ | 26,105,471 | 61.68\% | \$6,304,948 | 17.50\% | \$3,918,514 | 0.08\% |
| REVENUE OVER (UNDER) EXP. |  |  |  | \$4,887,710 |  |  |  |  | \$5,638,664 |  |  |  | 15.36\% |  |


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| MONTHLY SUMMARY Budget Actual |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{aligned} & \text { FY23 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | $\begin{gathered} \text { FY24 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{aligned} & \text { FY24 YTD } \\ & \text { ACTUAL } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \$ \\ \text { VARIANCE } \end{gathered}$ | $\begin{gathered} \text { FY23-24 } \\ \% \\ \text { VARIANCE } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Tuition |  | 9,585,200 |  | 9,659,051 | 100.77\% |  | 12,404,919 |  | 12,774,867 | 102.98\% | 2,819,719 | 29.42\% | 3,115,816 | 2.21\% |
| Fees |  | 2,280,000 |  | 2,313,170 | 101.45\% |  | 2,400,000 |  | 2,469,265 | 102.89\% | 120,000 | 5.26\% | 156,095 | 1.43\% |
| Government Appropriations |  | 23,995,027 |  | 14,506,338 | 60.46\% |  | 26,421,206 |  | 15,752,176 | 59.62\% | 2,426,179 | 10.11\% | 1,245,838 | (0.84\%) |
| Interest Income |  | 20,000 |  | 265,302 | 1326.51\% |  | 800,000 |  | 595,344 | 74.42\% | 780,000 | 3,900.00\% | 330,043 | (1,252.09\%) |
| Miscellaneous Income |  | 140,950 |  | 330,808 | 234.70\% |  | 300,000 |  | 152,484 | 50.83\% | 159,050 | 112.84\% | $(178,324)$ | (183.87\%) |
| total revenue | \$ | 36,021,177 | \$ | 27,074,668 | 75.16\% | \$ | 42,326,125 | \$ | 31,744,135 | 75.00\% | \$6,304,948 | 17.50\% | \$4,669,468 | (0.16\%) |
| EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| SUBCLASS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries/Wages |  | 19,900,000 |  | 12,687,978 | 63.76\% |  | 21,855,321 |  | 13,686,966 | 62.63\% | 1,955,321 | 9.83\% | 998,988 | (1.13\%) |
| Fringe Benefits |  | 6,022,350 |  | 2,992,157 | 49.68\% |  | 6,346,932 |  | 4,164,664 | 65.62\% | 324,582 | 5.39\% | 1,172,507 | 15.93\% |
| Contracted Services |  | 5,028,527 |  | 2,846,093 | 56.60\% |  | 6,632,513 |  | 3,553,071 | 53.57\% | 1,603,986 | 31.90\% | 706,978 | (3.03\%) |
| Materials \& Supplies |  | 1,675,614 |  | 992,978 | 59.26\% |  | 1,967,917 |  | 1,098,138 | 55.80\% | 292,303 | 17.44\% | 105,160 | (3.46\%) |
| Communication |  | 305,000 |  | 152,743 | 50.08\% |  | 373,000 |  | 167,295 | 44.85\% | 68,000 | 22.30\% | 14,551 | (5.23\%) |
| Conferences/Meetings |  | 300,000 |  | 195,138 | 65.05\% |  | 296,291 |  | 232,919 | 78.61\% | $(3,709)$ | (1.24\%) | 37,781 | 13.57\% |
| Utilities |  | 850,000 |  | 624,647 | 73.49\% |  | 994,221 |  | 77,501 | 7.80\% | 144,221 | 16.97\% | $(547,145)$ | (65.69\%) |
| Subsidies \& Grants |  | 423,750 |  | 522,523 | 123.31\% |  | 800,000 |  | 1,243,802 | 155.48\% | 376,250 | 88.79\% | 721,279 | 32.17\% |
| Fixed Expenses |  | 550,000 |  | 409,897 | 74.53\% |  | 622,116 |  | 510,589 | 82.07\% | 72,116 | 13.11\% | 100,692 | 7.55\% |
| Minor Construction/Deferred Maintenance |  | 300,000 |  | 75,862 | 25.29\% |  | 300,000 |  | 43,878 | 14.63\% | - | 0.00\% | $(31,984)$ | (10.66\%) |
| Other |  | 465,936 |  | 558,855 | 119.94\% |  | 672,804 |  | 173,763 | 25.83\% | 206,868 | 44.40\% | $(385,091)$ | (94.12\%) |
| Transfers |  | - |  | - | - |  | - |  | - | - | - | - | - | - |
| Capital Outlay-Replacement |  | 200,000 |  | 128,086 | 64.04\% |  | 1,465,010 |  | 1,152,883 | 78.69\% | 1,265,010 | 632.51\% | 1,024,797 | 14.65\% |
| TOTAL BY SUBCLASS | \$ | 36,021,177 | \$ | 22,186,957 | 61.59\% | \$ | 42,326,125 | \$ | 26,105,471 | 61.68\% | \$6,304,948 | 17.50\% | \$3,918,514 | 0.08\% |
| REVENUE OVER (UNDER) EXP. |  |  | \$ | 4,887,710 |  |  |  | \$ | 5,638,664 |  |  |  |  |  |


|  | HAGERSTOWN COMMUNITY COLLEGE OPERATION OF AUXILIARY ENTERPRISES For the Period Ended February 29, 2024 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  |  | FY24 <br> UUDGET |  | $\begin{gathered} \text { FY24 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | 3-24 get \$ NCE |  | FY23-24 Actual \$ RIANCE | $\begin{array}{\|c\|} \hline \text { FY23-24 } \\ \text { \% Rec/Exp } \\ \text { VARIANCE } \\ \hline \end{array}$ |
| CAMPUS STORE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Textbooks |  | 800,000 |  | 571,128 | 71.39\% |  |  | 860,000 |  | 654,715 | 76.13\% |  | 60,000 |  | 83,587 | 4.74\% |
| Supplies |  | 126,000 |  | 91,671 | 72.75\% |  |  | 130,000 |  | 115,389 | 88.76\% |  | 4,000 |  | 23,717 | 16.01\% |
| Concession Commission |  | 1,500 |  | 827 | 55.15\% |  |  | 1,500 |  | 1,815 | 121.01\% |  | - |  | 988 | 65.86\% |
| Other |  | 13,000 |  | 10,292 | 79.17\% |  |  | 22,300 |  | 10,707 | 48.01\% |  | 9,300 |  | 415 | (31.16\%) |
| Total Revenue | \$ | 940,500 | \$ | 673,919 | 71.66\% | \$ |  | 1,013,800 | \$ | 782,626 | 77.20\% | \$ | 73,300 | \$ | 108,707 | 5.54\% |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 231,365 |  | 142,829 | 61.73\% |  |  | 196,300 |  | 123,359 | 62.84\% |  | $(35,065)$ |  | $(19,470)$ | 1.11\% |
| Contracted Services |  | 5,000 |  | 9,830 | 196.60\% |  |  | 19,000 |  | 11,375 | 59.87\% |  | 14,000 |  | 1,545 | (136.73\%) |
| Materials and Supplies |  | 1,700 |  | 652 | 38.36\% |  |  | 1,000 |  | 177 | 17.66\% |  | (700) |  | (476) | (20.70\%) |
| Utilities |  | 5,100 |  | 2,391 | 46.88\% |  |  | 4,950 |  | $(1,133)$ | -22.89\% |  | (150) |  | $(3,524)$ | (69.77\%) |
| Cost of Goods Sold |  | 740,800 |  | 401,095 | 54.14\% |  |  | 768,500 |  | 768,577 | 100.01\% |  | 27,700 |  | 367,481 | 45.87\% |
| Other |  | 8,000 |  | 5,564 | 69.55\% |  |  | 7,600 |  | 6,214 | 81.76\% |  | (400) |  | 650 | 12.21\% |
| Total Expense | \$ | 991,965 | \$ | 562,361 | 56.69\% | \$ |  | 997,350 | \$ 908,568 |  | 91.10\% | \$ | 5,385 | \$ | 346,207 | 34.41\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income (Loss)-Bookstore |  | $(\$ 51,465)$ |  | \$111,558 |  |  |  |  | \$16,450 |  | (\$125,942) |  |  |  |  |  |  |
| Gross Margin |  |  |  | 40\% |  |  |  |  |  | 2\% |  |  |  |  |  |  |


|  |  | $\begin{gathered} \text { FY23 } \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} \text { FY23 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ |  | FY24 <br> BUDGET |  | $\begin{gathered} \text { FY24 } \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} \% \\ \text { REC/EXP } \end{gathered}$ | FY23-24 Budget \$ VARIANCE | FY23-24 Actual \$ VARIANCE | FY23-24 <br> \% Rec/Exp <br> VARIANCE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Food and Beverage Sales |  | 203,000 |  | 193,983 | 95.56\% |  | 303,500 |  | 259,406 | 85.47\% | 100,500 | 65,423 | (10.09\%) |
| Catering |  | 130,000 |  | 113,600 | 87.38\% |  | 185,000 |  | 124,849 | 67.49\% | 55,000 | 11,249 | (19.90\%) |
| Vending |  | 11,000 |  | 5,470 | 49.73\% |  | 11,200 |  | 3,562 | 31.81\% | 200 | $(1,908)$ | (17.92\%) |
| Miscellaneous |  | - |  | 65 | - |  | - |  | 42 | - | - | (23) | 0.00\% |
| Total Revenue |  | \$344,000 |  | \$313,118 | 91.02\% |  | \$499,700 |  | \$387,859 | 77.62\% | \$155,700 | \$74,741 | (13.40\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 275,000 |  | 227,627 | 82.77\% |  | 345,000 |  | 258,007 | 74.78\% | 70,000 | 30,380 | (7.99\%) |
| Contracted Services |  | 11,000 |  | 12,176 | 110.69\% |  | 17,100 |  | 3,458 | 20.22\% | 6,100 | $(8,718)$ | (90.46\%) |
| Materials and Supplies |  | 8,500 |  | 5,963 | 70.16\% |  | 7,500 |  | 6,626 | 88.34\% | $(1,000)$ | 662 | 18.19\% |
| Utilities |  | 32,000 |  | 9,820 | 30.69\% |  | 20,800 |  | $(4,654)$ | (22.38\%) | $(11,200)$ | $(14,474)$ | (53.06\%) |
| Cost of Goods Sold |  | 205,000 |  | 220,429 | 107.53\% |  | 327,600 |  | 276,024 | 84.26\% | 122,600 | 55,595 | (23.27\%) |
| Other |  | 12,500 |  | 11,666 | 93.33\% |  | 22,100 |  | 12,419 | 56.19\% | 9,600 | 753 | (37.13\%) |
| Total Expense |  | \$544,000 |  | \$487,681 | 89.65\% |  | \$740,100 |  | \$551,880 | 74.57\% | \$196,100 | \$64,199 | (15.08\%) |
| Income (Loss)-Food Service |  | $(\$ 200,000)$ |  | $(\$ 174,563)$ |  |  | (\$240,400) |  | (\$164,021) |  |  |  |  |
| Gross Margin |  |  |  | 30\% |  |  |  |  | 29\% |  |  |  |  |
| TECHNICAL INNOVATION CENTER |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Rental and Service |  | 120,000 |  | 149,222 | 124.35\% |  | 130,000 |  | 108,295 | 83.30\% | 10,000 | $(40,926)$ | (41.05\%) |
| Wet Lab Rental |  | - |  | 25,130 | - |  | - |  | 37,305 | - | - | 12,175 | 0.00\% |
| Total Revenue | \$ | 120,000 | \$ | 174,352 | 145.29\% | \$ | 130,000 | \$ | 145,600 | 112.00\% | \$10,000 | (\$28,751) | (33.29\%) |
| Expense: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries and Benefits |  | 140,000 |  | 89,920 | 64.23\% |  | 165,000 |  | 116,617 | 70.68\% | 25,000 | 26,698 | 6.45\% |
| Contracted Services |  | 21,000 |  | 16,726 | 79.65\% |  | 27,600 |  | 23,737 | 86.01\% | 6,600 | 7,012 | 6.36\% |
| Materials and Supplies |  | 21,000 |  | 4,342 | 20.68\% |  | 5,500 |  | 7,590 | 138.00\% | $(15,500)$ | 3,248 | 117.33\% |
| Communication |  | 1,350 |  | - | - |  | 1,350 |  | - | - | - | - | 0.00\% |
| Utilities |  | 62,000 |  | 30,193 | 48.70\% |  | 61,500 |  | $(14,312)$ | (23.27\%) | (500) | $(44,505)$ | (71.97\%) |
| Other |  | - |  | 12,527 | - |  | 4,000 |  | 9,892 | 247.30\% | 4,000 | $(2,635)$ | 247.30\% |
| Total Expense | \$ | 245,350 | \$ | 153,708 | 62.65\% | \$ | 264,950 | \$ | 143,525 | 54.17\% | \$19,600 | $(\$ 10,183)$ | (8.48\%) |
| Income (Loss)-Technical Innovation Center |  | $(\$ 125,350)$ |  | \$20,644 |  |  | (\$134,950) |  | \$2,075 |  |  |  |  |
| Net Profit Margin |  |  |  | 12\% |  |  |  |  | 1\% |  |  |  |  |
| Income (Loss) of Auxiliary Services |  | $(\$ 376,815)$ |  | $(\$ 42,362)$ |  |  | (\$358,900) |  | $(\$ 287,888)$ |  |  |  |  |

* Loss is because of timing of Inclusive Access revenue and expenses. Eventually, it will add revenue of ca. $\$ 150,000$

